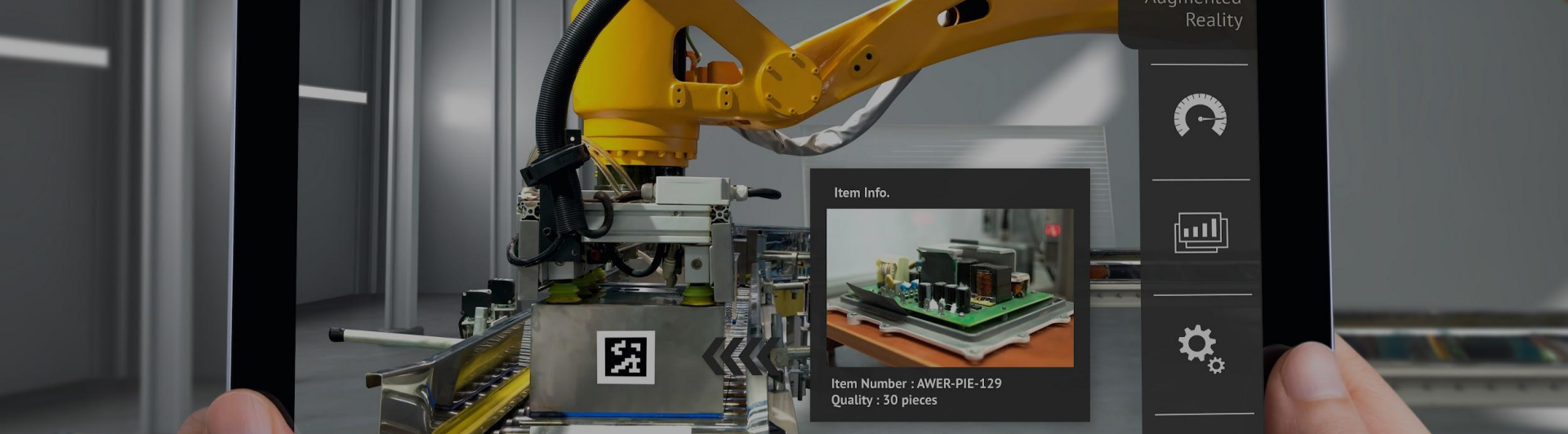




Final Showcase Event

Delivered by



Funded by



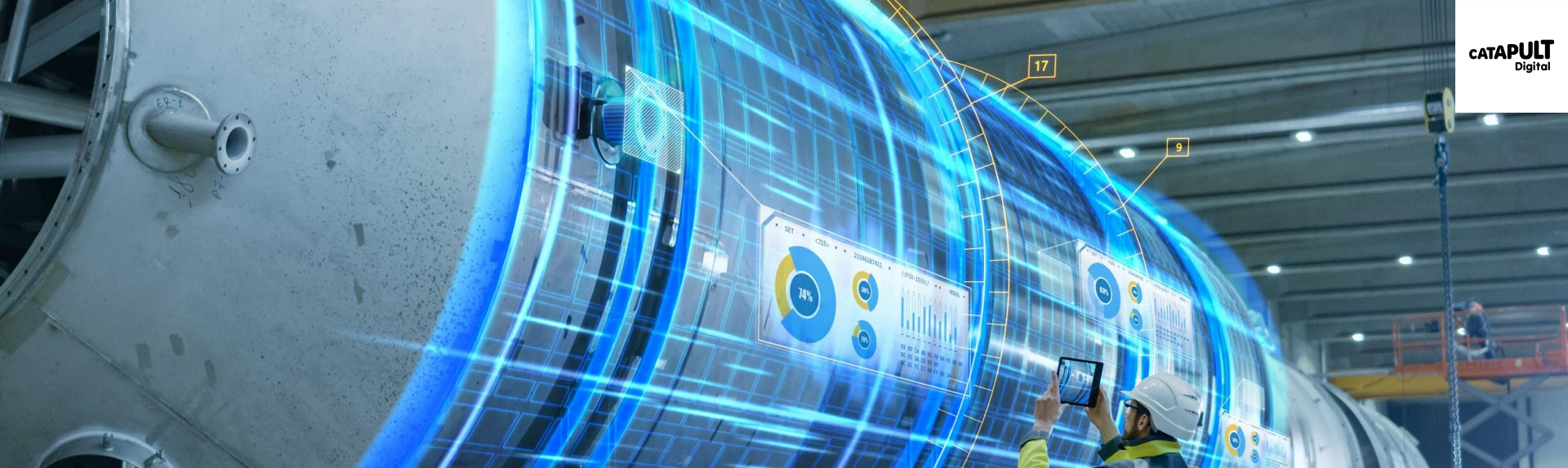
**UK Research
and Innovation**

**MADE
SMARTER**

**TECHNOLOGY
ACCELERATOR**

Agenda

- **16:05 - Welcome Note**
Dr. Jeremy Silver, CEO - Digital Catapult
- **16:10 - Programme Overview**
Justin Cross, Head of Innovation & Programme Lead - Digital Catapult
- **16:20 - MVP Presentations**
Babcock & Jetsoft
Northumbrian Water Group & Riscon
Safran Landing Systems & Total Control Pro
BAE Systems & Machine Intelligence
- **17:00 - Message from Minister Rowley**
Lee Rowley, Minister for Industry - BEIS
- **17:05 - Industry Panel Discussion - Taking Digital Innovation to Industrial Scale**
Chair: Geraldina Iraheta, Chief Commercial Officer - Digital Catapult
Nigel Harley, Internet of Things Specialist - Software AG
Martin Male, Business Partner, Professional Services UK & Ireland - Verizon
Sebastian Ansari, Supply Chain Transformation Senior Manager - Jaguar Land Rover
- **17:30 - Closing Remarks**
Chris Courtney, Challenge Director - Made Smarter Innovation at UKRI



Welcome Note

Dr Jeremy Silver

CEO

Digital Catapult

**MADE
SMARTER**

TECHNOLOGY
ACCELERATOR

Programme Overview

Justin Cross

Head of Innovation + Programme Lead
Digital Catapult

**MADE
SMARTER**

TECHNOLOGY
ACCELERATOR

Made Smarter Technology Accelerator

Introduction

*“By 2030, the UK will be a global industrial leader in **creating**, adopting and **exporting** advanced digital technologies, shaping how the world does business”*

- Network of early adopters focused on recovering and **transforming industry** through advanced digital technologies
- Speed up understanding and **unlock known benefits** for the UK economy
- Drive innovation and digitalisation of the sector for **competitive advantage**
- Developing **cutting-edge technology prototypes** and solutions to core manufacturing challenges

Made Smarter Technology Accelerator

12

Months

5

Themes

7Industry Challenge
Owners**12**Week prototyping
development stage**2**

Technology Sponsors

21Week minimum viable
product development stage**14**Startup and medium
business teams**2**

Showcases

Industry Challenge Owners

The logo for Babcock, featuring the word "babcock" in a blue, lowercase, sans-serif font with a small trademark symbol.The logo for BAE Systems, consisting of the words "BAE SYSTEMS" in white, uppercase, sans-serif font inside a red rectangular box.The logo for GAF, featuring the letters "GAF" in white, uppercase, sans-serif font inside a red square.The logo for Northumbrian Water, with "NORTHUMBRIAN" in green, "WATER" in blue, and "living water" in a blue script font.The logo for Oneills, featuring the word "oneills" in a bold, black, lowercase, sans-serif font.The logo for Safran, with a blue stylized "S" icon followed by the word "SAFRAN" in blue, uppercase, sans-serif font.The logo for Sainsbury's, featuring the word "Sainsbury's" in a brown, serif font with a brown swoosh underneath.

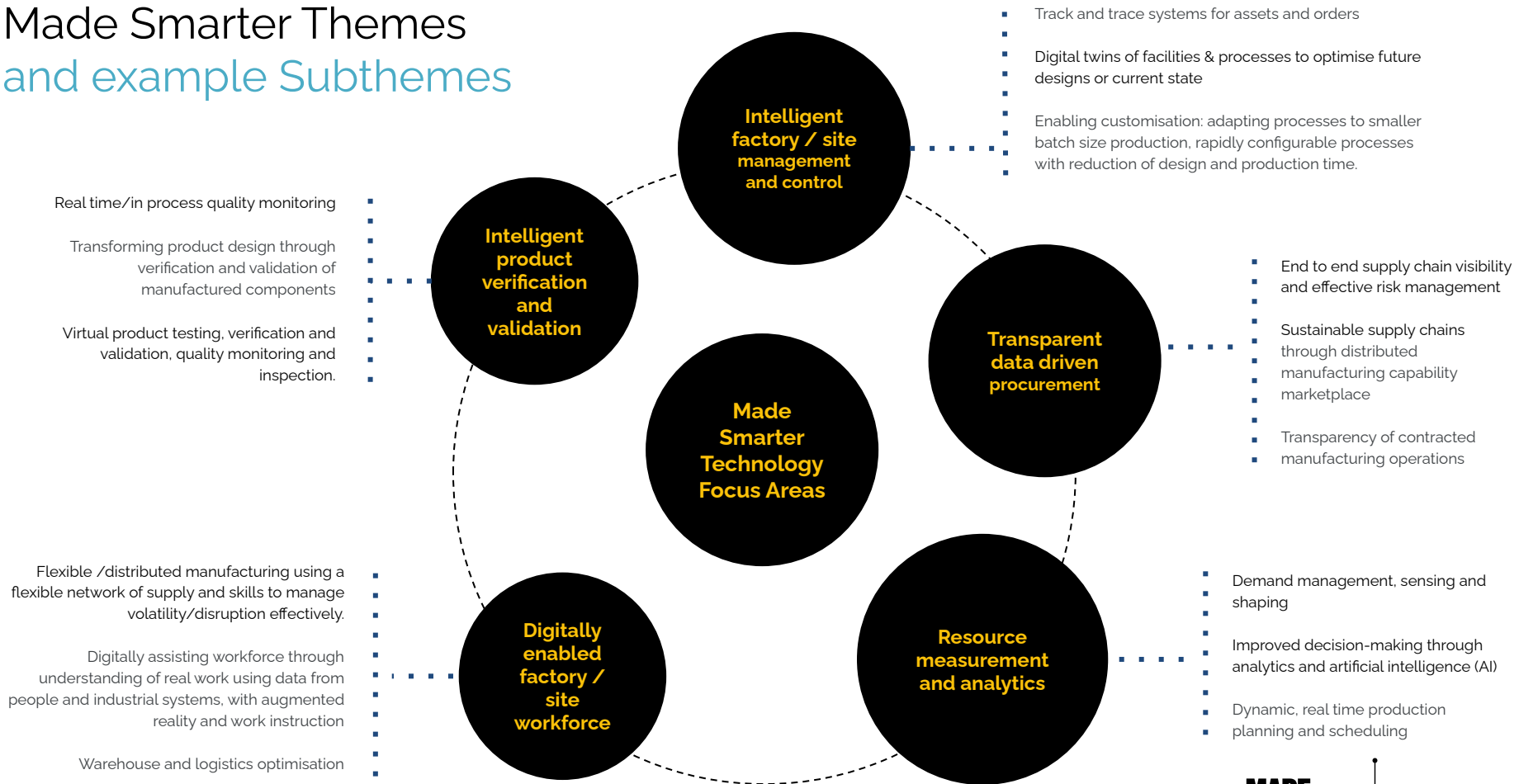
Industry Challenge Owners



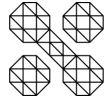
Technology Sponsors



Made Smarter Themes and example Subthemes

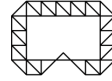


Supporting innovation across four technology layers



Future Networks – 5G - IoT

- 5G
- Internet of Things
- Low-Power Wide Area Networks, NB-IoT,
- LIFI including sensors, edge devices and wearables



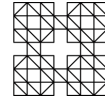
Immersive technologies

- Extended reality
- Virtual
- Augmented
- Mixed reality
- Haptics



Artificial Intelligence and machine learning

- Natural Language Processing
- Machine vision
- Deep learning



Distributed ledger technologies and distributed solutions

- Blockchain etc.
- Permissionless
- Permissioned
- Hybrid
- Smart contracts

Made Smarter Technology Accelerator

Industry Challenges

Babcock International Group

1. Warrior base overhaul
2. Digital shipbuilding

BAE Systems

1. Scalable AI for visual inspection
2. Dynamic workflow management

GAF

1. Asphalt material characterisation
2. Machine vision for product conformance

Northumbrian Water Ltd

1. Sewer blockages Smart Porcupine
2. Water network monitoring and real time analysis

O'Neills International

1. Product customisation
2. Automation of production

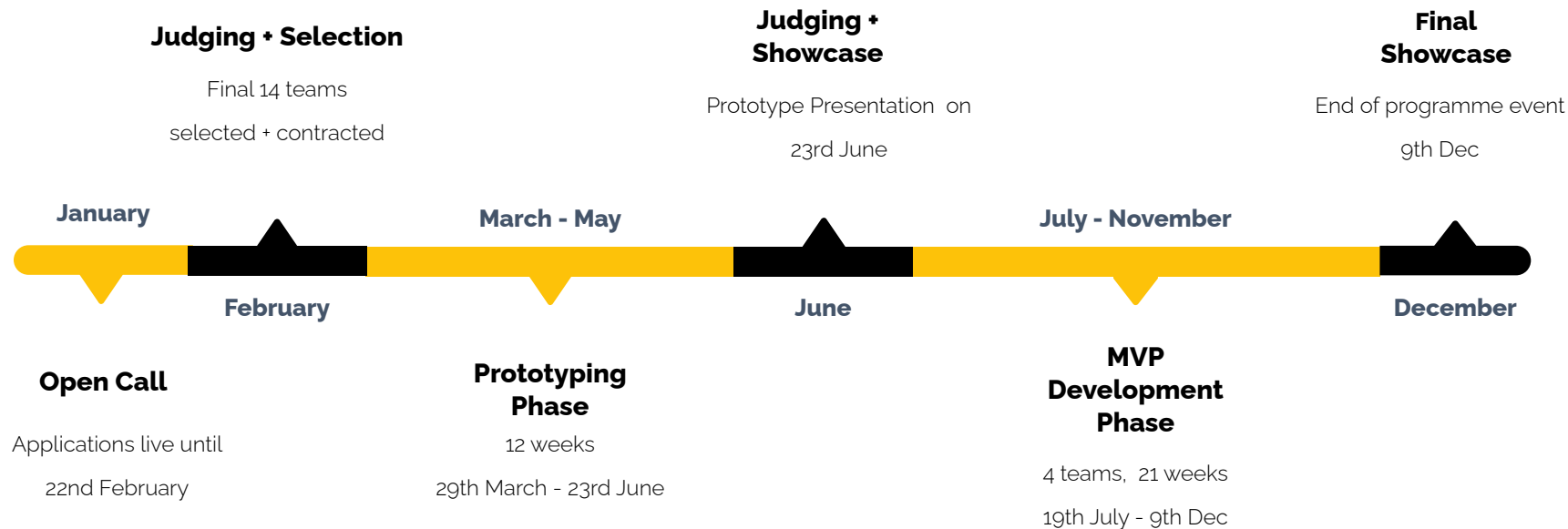
Safran Landing Systems

1. Adaptive scheduling + performance monitoring
2. Implementation of SPC no all test rigs in assembly shop

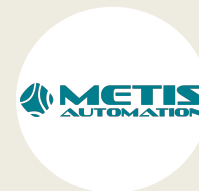
Sainsbury's

1. Microbial control in ready to eat foods
2. Increasing shelf life of products while reducing waste

Made Smarter Technology Accelerator Programme Timeline

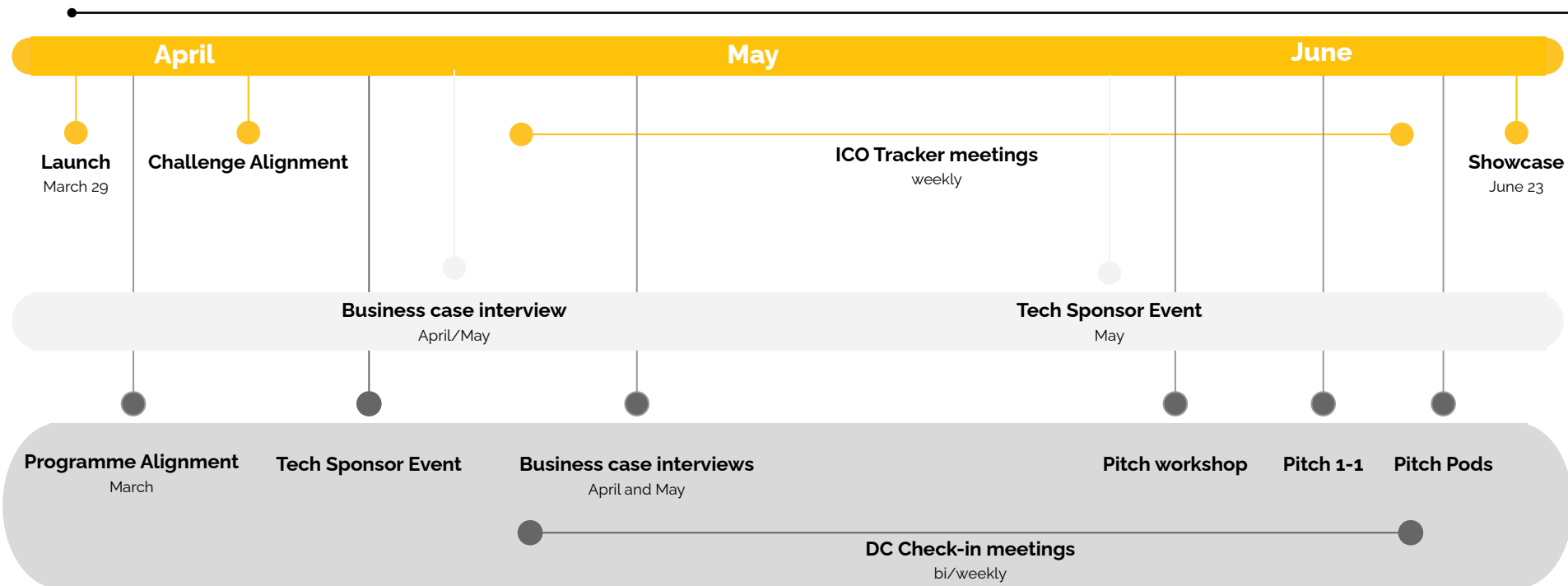


Cohort



Made Smarter Technology Accelerator

Prototype Development stage





Warrior base overhaul



**Water network monitoring
and real time analysis**



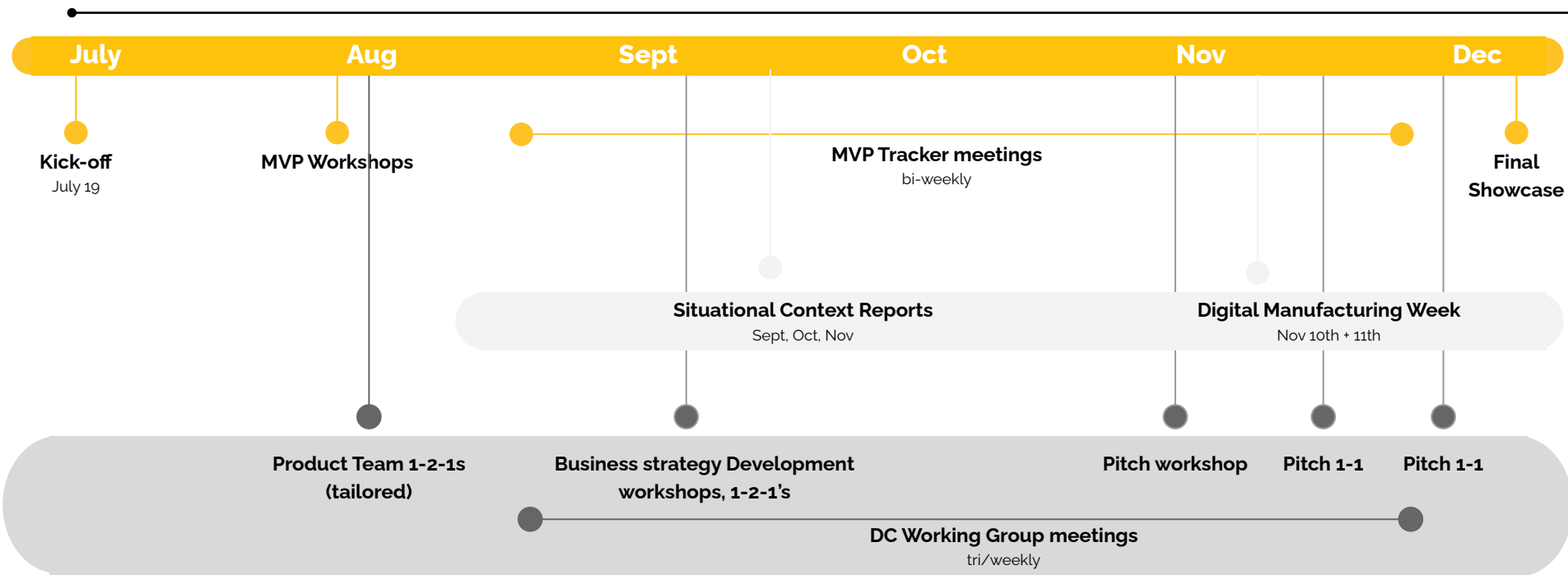
Scalable AI for visual inspection



**Adaptive scheduling and
performance monitoring**

Made Smarter Technology Accelerator

MVP Development stage





MVP Presentations

**MADE
SMARTER**

TECHNOLOGY
ACCELERATOR

babcock™



Challenge: Warrior base
overhaul



Jim Sibson,
Babcock

Group Head of Research & Partnerships



Babcock introduction

December 2021

What we do

We are an international aerospace, defence and security company.

We have a leading naval business, and provide value-add services across the UK, France, Canada, Australasia and South Africa.

We also operate in, and export to, additional markets.

Creating a safe and secure world, together



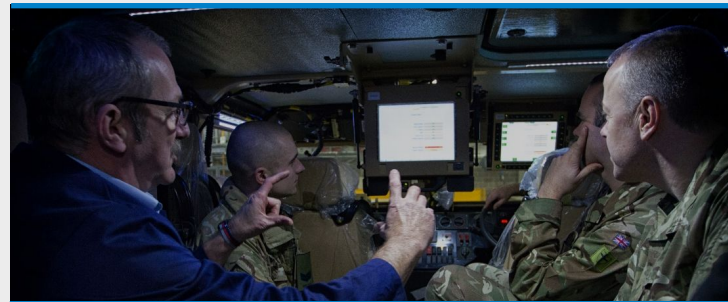
What we do UK Defence: Land

Vehicle support



- Through-life support and fleet management for c.32,000 British Army vehicles from protected mobility vehicles to main battle tanks
- Procurement activity on behalf of the customer
- Procure, maintain and repair c.2,000 army heavy construction vehicles
- Provide and maintain armoured fighting vehicles at the British Army's centre of excellence for armoured warfare training

Training



- Largest external provider of training to the British Army
 - c.21,000 soldiers every year
 - c.750,000 training days every year
- Royal School of Military Engineers (RSME)
- Royal Electrical and Mechanical Engineers (REME)

Digital Overhaul – Integration and visualisation of systems



Background:

- The MOD currently own c750 Warrior Armoured Fighting Vehicles, built in 1988
- Babcock DSG is contracted to carry out a continuous programme of Base Overhauls, a key element of these is to ensure the integrity of the vehicle hull - the armoured shell of the vehicle
 - The hull is stripped down to its bare condition, critical dimensions measured using FaroArm technology and stringent Non-destructive Testing (NDT) conducted to determine any delamination of the alloy
- It is not currently possible to bring the measurements and assessments together on to the Babcock IT system. Therefore all checks are done on standalone laptops and manually extracted and entered on to a spreadsheet
 - This creates delay, does not allow for large data to be collected and analysed and does not provide for accurate recording

Objective:

- Assess, develop and deliver a joined up system that provides for 3D measurements and NDT to be collated and assessed as one, with the data available to assure hull integrity and suitability for overhaul
- Demonstrate the effective build up of information in layers and the visualisation of this information



A – Original Condition



B – Stripped to Bare Hull



C – Completed Base Overhaul

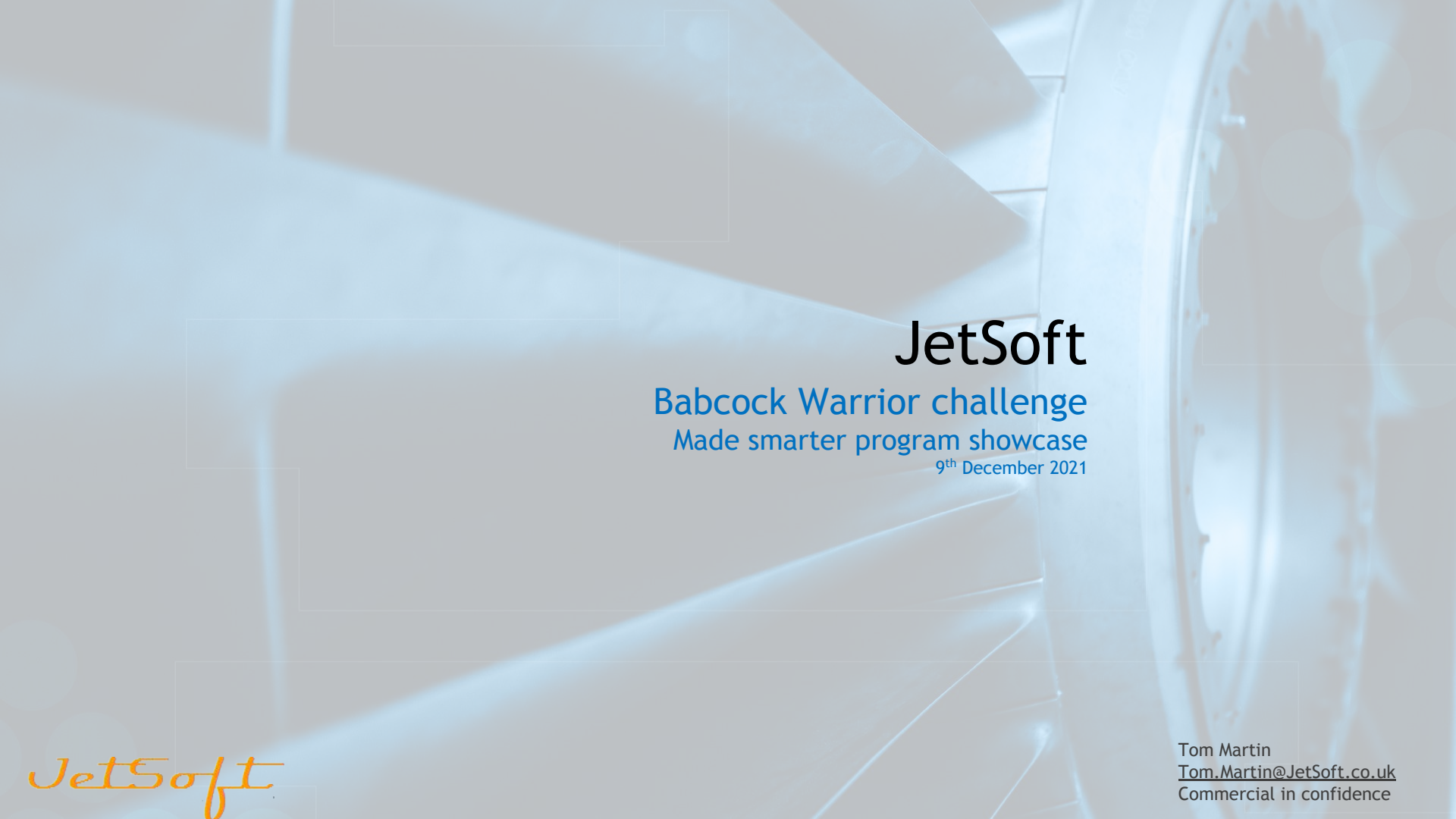
babcockTM



Challenge: Warrior base
overhaul



Tom Martin,
Jetsoft
CEO & Founder



JetSoft

Babcock Warrior challenge

Made smarter program showcase

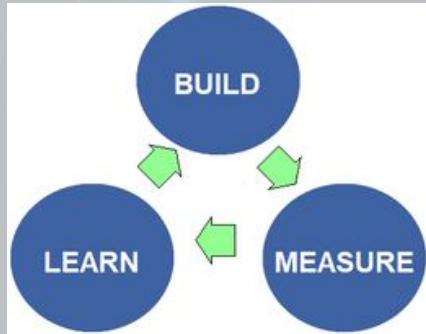
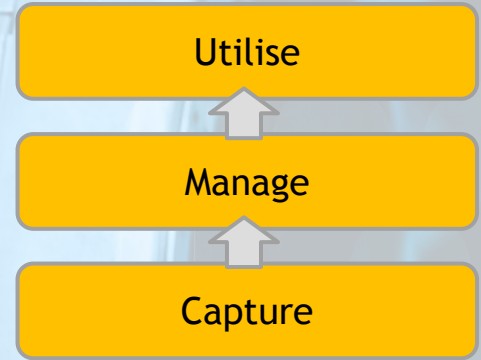
9th December 2021

JetSoft

Tom Martin
Tom.Martin@JetSoft.co.uk
Commercial in confidence

About JetSoft

- A software and data company
- Specialists in inspection data
- On a mission to deliver solutions which improve the capture, management and utilisation of inspection data



Inspection data has the power to revolutionise manufacturing

Harnessing inspection data offers a range of benefits, including:

- Improved Yields
- Waste Reduction
- Leaner Processes
- Increase Right First Time

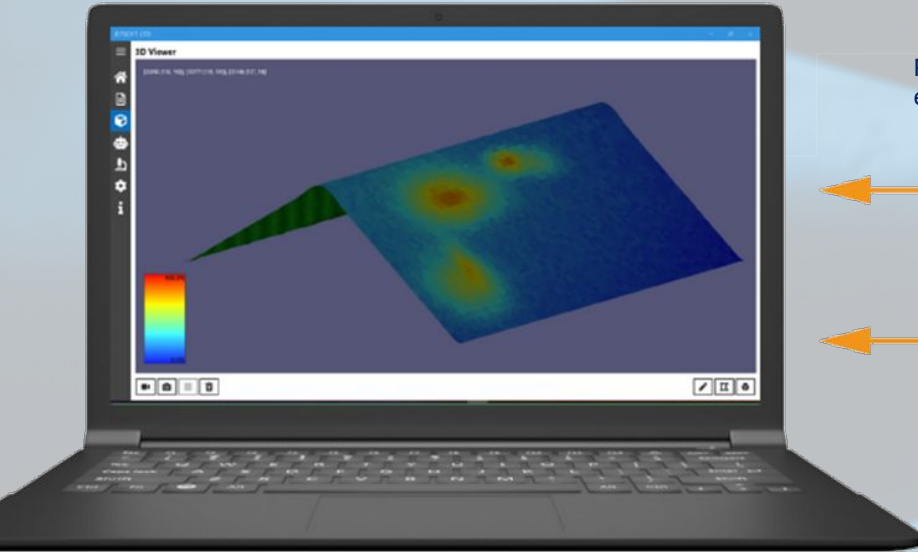
The Challenge



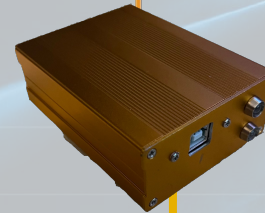
1. *"The solution should include 3D measurements and NDT to be collated and assessed as one, with the data available to assure hull integrity and suitability for overhaul"*
2. *"Babcock is looking to visualise and track information digitally so that this process will no longer be conducted through a combination of standalone laptops and manual data. We are on the search for a solution that improves capacity to recall and compare information and records, as well as traceability and time reduction"*

Capture Solution - Coplots

Integrating CMM positional data with handheld ultrasound inspection information



Positional equipment



JetSoft designed electronic control box
Scalable for different inspection equipment and data I/O

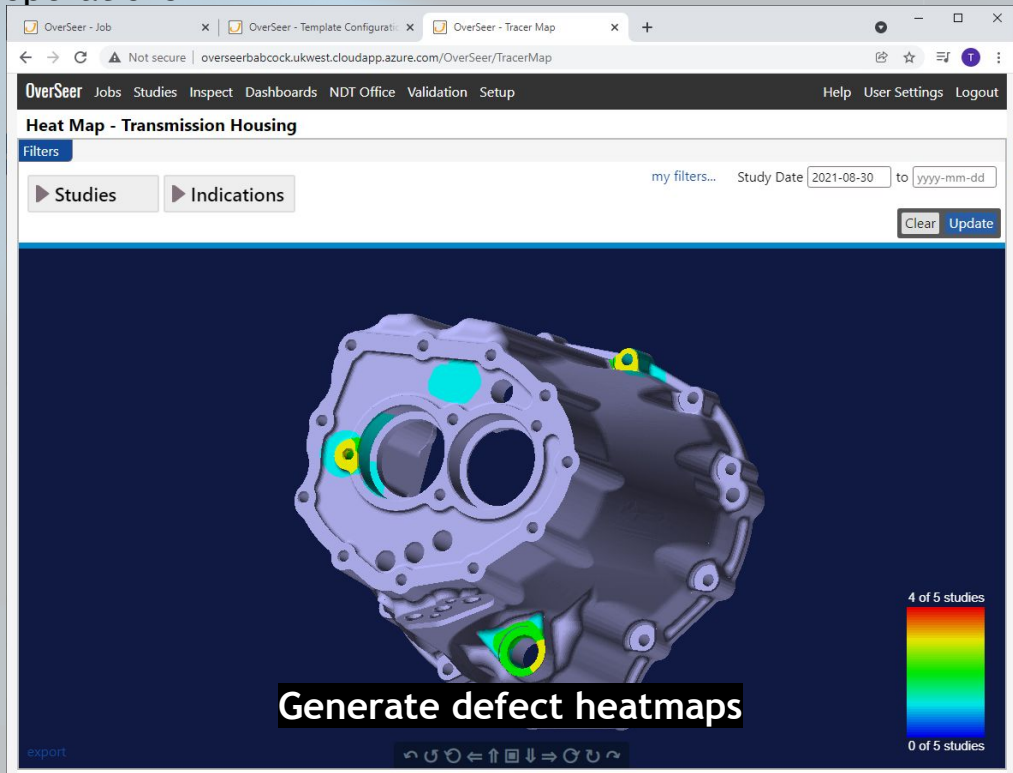
- Fuse data from positional systems with that from inspection equipment
- Agnostic solution which can be extended to support any positional and inspection equipment
- Create, view and analyse 3D inspection data
- Improved traceability from otherwise manual inspection processes
- Ensure full coverage
- Collected meta data and compile reports



Inspection equipment

Management solution - DigiOps

An adaptable and flexible system for digitising shopfloor operations



- Deployed on premise on a centralised server to ensure data security
- Modern web interface accessible from an on-site location with no install required
- Administrative tools for digitising existing paper based processes
- Manage jobs which are collections of work items
- Associate inspection data with locations
- Progress tracking and workflow management
- Automatically catalogue inspection data from Coplot
- Tools to easily filter, find and interrogate inspection data

Any questions?

Tom Martin

Director

E: Tom.Martin@JetSoft.co.uk

T: +44 (0) 113 4931007



Challenge: Water network
monitoring and real time
analysis



Andrew Blenkharn,
Northumbrian Water Group
Network Performance Coordinator

MADE SMARTER TECHNOLOGY ACCELERATOR

NWL supplies water and sewerage services to just under 4.4 million people.



NWL employs just under **3,000** people and operates:

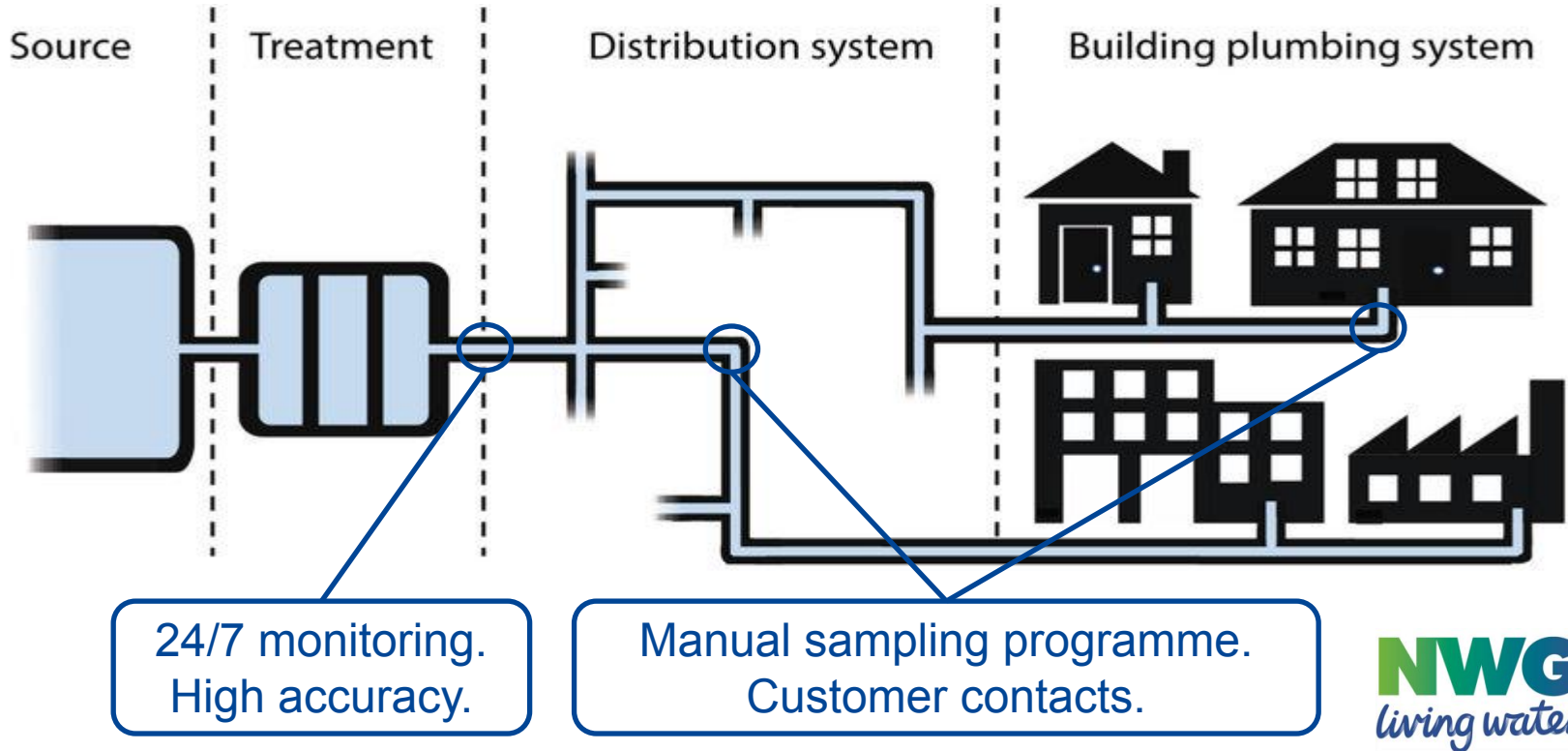
- **53** water treatment works
- **394** water pumping stations
- **341** water service reservoirs
- **26,200.20** km water mains
- **410** sewage treatment works
- **1,007** sewage pumping stations
- **30,106** km sewers

Every day we supply 1,104 megalitres (1.1 billion litres) of water.

Annual performance is monitored against a wide range of targets and is incentivised through rewards and penalties

MADE SMARTER TECHNOLOGY ACCELERATOR

THE CHALLENGE



MADE SMARTER TECHNOLOGY ACCELERATOR OUTPUTS AND EXPERIENCES

- A new water quality sensor and dashboard built from scratch
- It is currently installed on the NWL water network and testing is ongoing
- Results will determine the next phase, hopefully a wider deployment





Challenge: Water network
monitoring and real time
analysis



Roger Singleton,
Ricon

Managing Director



NORTHUMBRIAN
WATER *living water*



 **INVENTIA**^{UK}



RISCON


Integrated Water Supply Monitoring (ITERATION)

"A partnership for a safe water future"

Made Smarter Technology Accelerator
Pitching Workshop 9th December 2021

Presented by Andrew Blenkarn and Roger Singleton

Why this journey?



"A partnership for a safe water future"

Needs and Trends



Populations Increasing



Key Resources Dwindling



People Expect More Service



Risks are Changing (Climate)



Technology Rapidly Developing



How do water companies maintain a stable interface in changing times?



Environment

NORTHUMBRIAN
WATER *living water*



Consumer

Safe water management is a necessity!!!

Safely Managed Water...

"The Safe Water Cycle"



Improve
performance



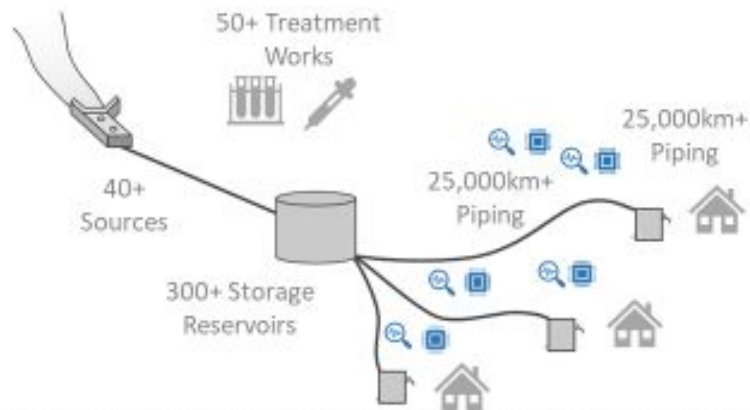
Take Action



Monitor
Status

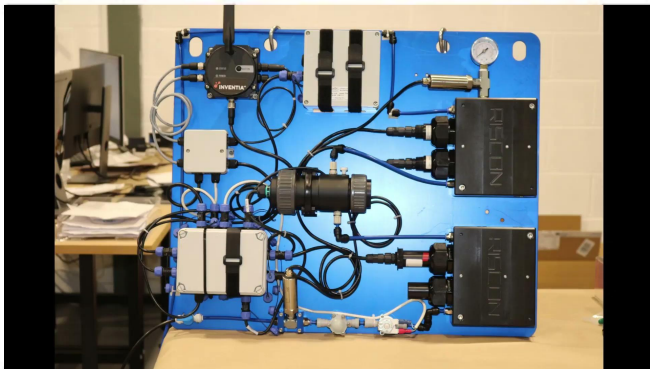


Analyse/
Decide

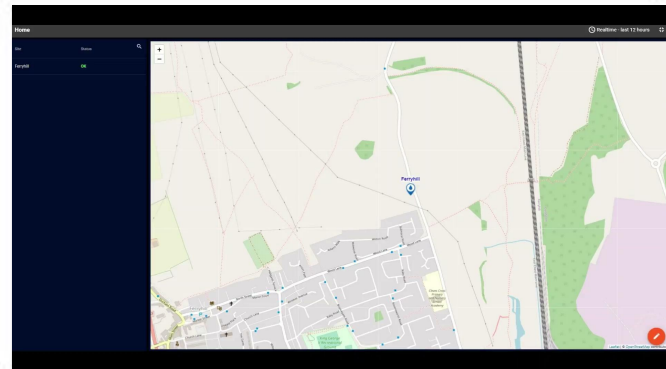


"The Solution"

Monitor



Analyse/Decide



Creating Impact...



"A partnership for a safe water future"

Impact on Operations



Current Method
Manual Sampling



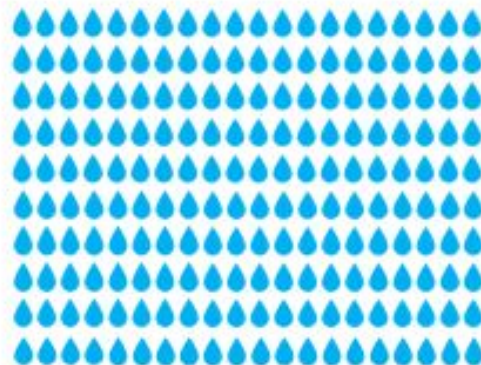
180,000
Data points per year



Sensors deployed
across the network

+42 million

200 x **MORE** data points per year



@Estimated £100/test, reducing 25% of these manual samplings
= £4 million/annum saving (Subject to regulatory approval)

Regulatory Financial Impact £

Current Financial
Penalties

£6 million/annum



Safely Managed Water Technology



@25% improvement =
£1.5 million/annum saving



@50% improvement =
£3 million/annum saving

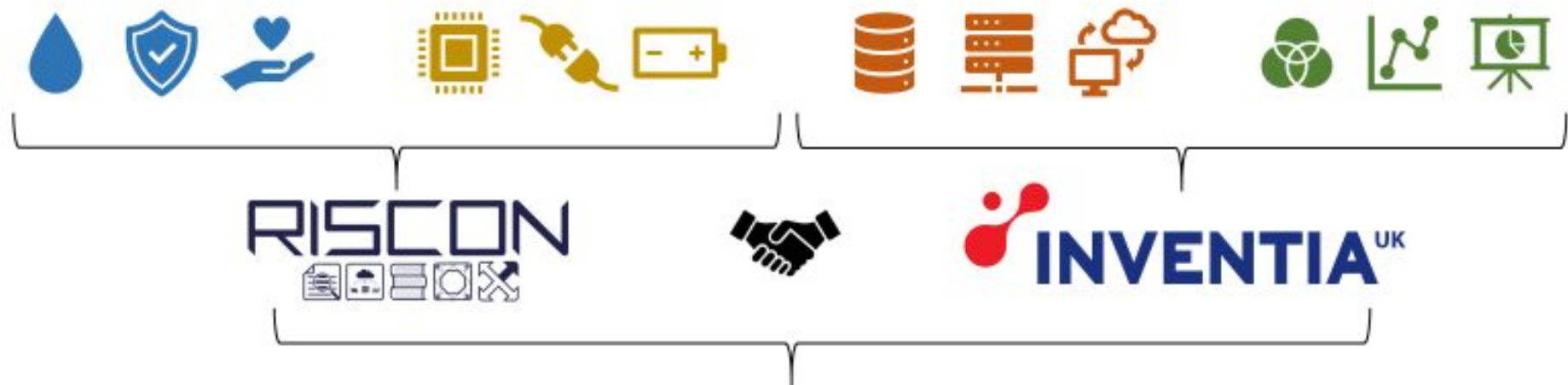


Two become one. Riskoa is born...



"A partnership for a safe water future"

A holistic view...



Watsion Clarity ©

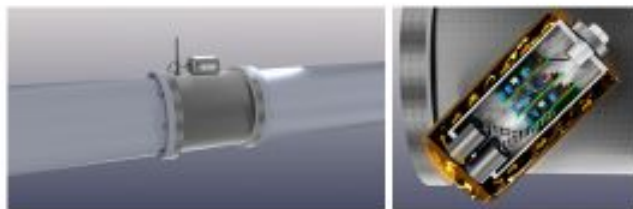
Supporting the *Safe Water* journey...



Where next?



5 Month
MVP



NORTHUMBRIAN
WATER *living water*

CATAPULT
Digital



Watsion Clarity ©



**For more information,
please contact:**

Roger Singleton
CEO

Riskoa Ltd

E: roger@riskoa.com

W: <http://riskoa.com/>

Amir Kotb
CTO

Riskoa Ltd

E: amir@riskoa.com

W: <http://riskoa.com/>

Riskoa Ltd

Chandler House
7 ferry Road Office Park
Riversway
PRESTON PR2 2YH
Lancashire, UK

Tel: +44 (0) 1772 508117

Company No: 13688831
Registered in England & Wales

**Thank you for
your time!!!**



Challenge: Adaptive
scheduling and
performance monitoring



Par Eliasson,
Safran Landing Systems
Industrial Project Leader



Adaptive Scheduling and Performance monitoring in Support of Shop Floor Execution

**MADE
SMARTER**

- Prioritise work effectively at work centres
- Data driving decisions is static and not live – so issues are not resolved at the right time
- Scheduling based on priority lists produced from large, complex data sets from different sources –

Result depends on the skill and experience of the planner



**TECHNOLOGY
ACCELERATOR**

System based decision making

Helping us making sense of complex data

Teams can be self-sufficient in executing the plan

Reducing lead time and inventory

Moving to 100% OTD

No more expediting!



TotalControlPro[®]

Challenge: Adaptive
scheduling and
performance monitoring



**Dorian Smellie,
Total Control Pro**

CEO



Where Passion Meets Productivity

ADAPTIVE PLANNING for complex processes

“Net Zero, Brexit, Covid and global competition for efficiency & productivity has accelerated the drive to produce more, waste less and optimise the use of all resources; machines, materials, inventory and labour”



**MADE
SMARTER**

Part of the minimum viable
product phase cohort

**TECHNOLOGY
ACCELERATOR**



TotalControlPro®

PRODUCTIVITY – EFFICIENCY - SUSTAINABILITY



**MADE
SMARTER**

TECHNOLOGY
ACCELERATOR

 **TotalControlPro®**
Experts In Process

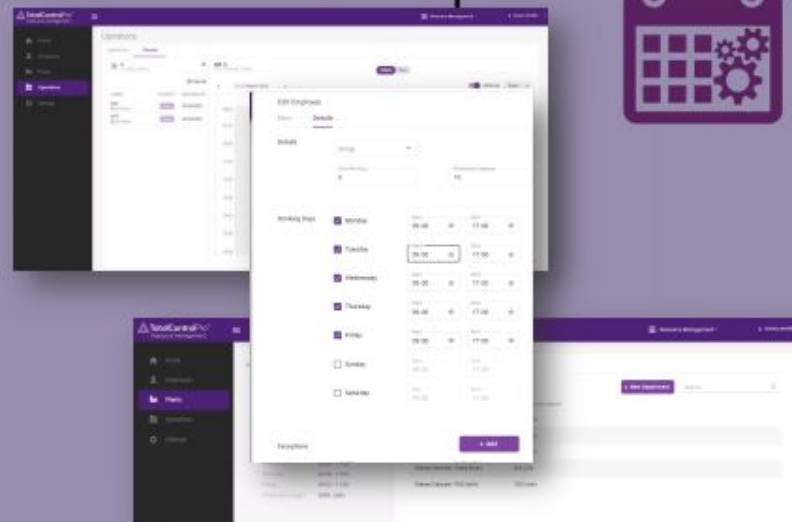
Adaptive Scheduling & Performance Monitoring

for  **SAFRAN**



- ✓ 'Right resources...
- ✓ ...at the right place,
- ✓ ...at the right time,
- ✓ ...doing the right task,
- ✓ ...for the right job'

Taking a Powerful Platform
and making it learn



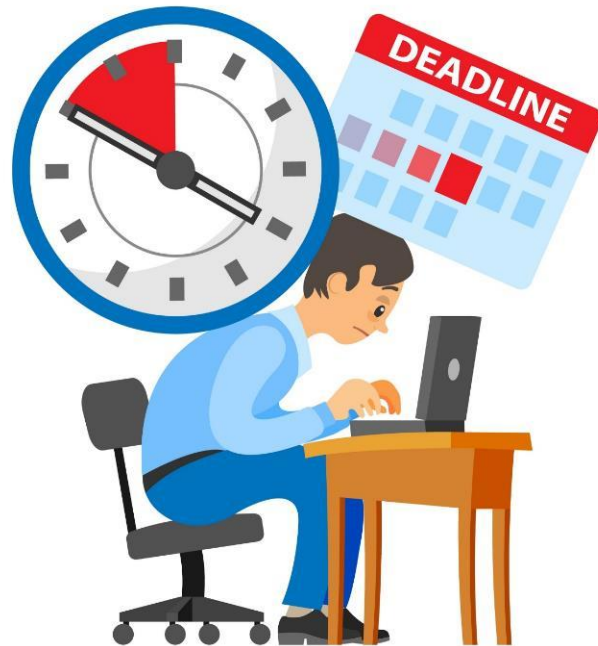
Enabling Smarter Factories

Integrated Dynamic Planning for discrete prismatic Cell Production.
Optimising productivity by applying AI and Machine Learning to shopfloor planning, scheduling and monitoring.



TotalControlPro®

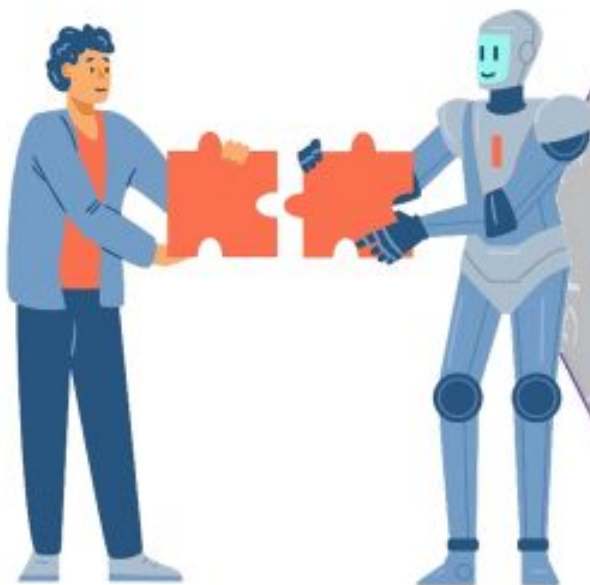
PLANNERS UNDER PRESSURE





TotalControlPro®

MONITOR, ANALYSE, ORGANISE, SCHEDULE, INSTRUCT & LEARN

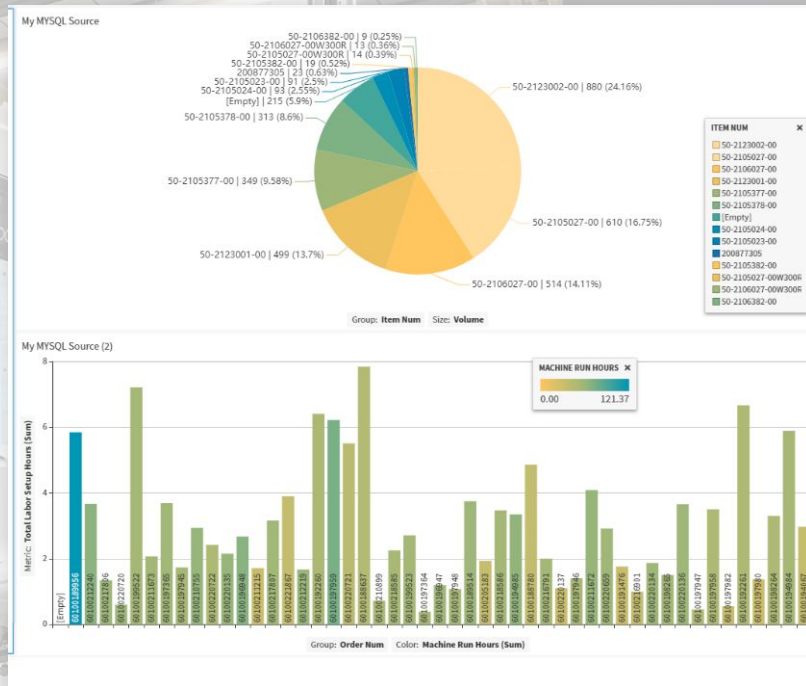
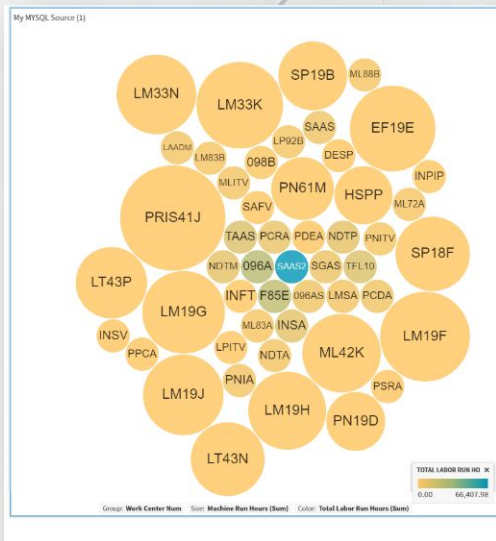


- ✓ **'RIGHT RESOURCES**
- ✓ **...AT THE RIGHT PLACE,**
- ✓ **...AT THE RIGHT TIME,**
- ✓ **...DOING THE RIGHT TASK,**
- ✓ **...FOR THE RIGHT JOB.**



TotalControlPro®

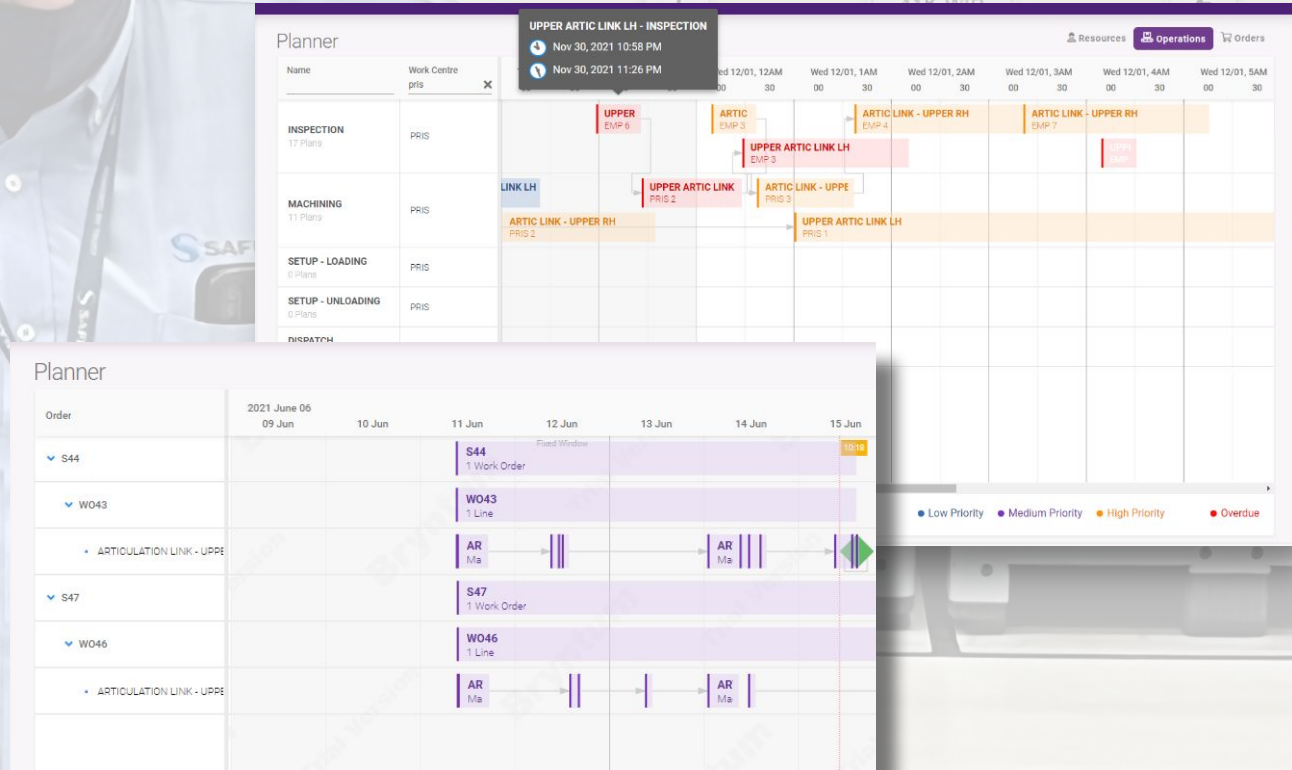
THE APPROACH ... UNDERSTAND THE 'PAST'





THE APPROACH ... OPTIMISE THE 'FUTURE'

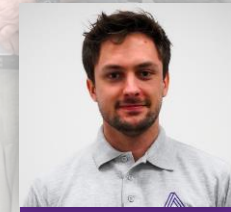
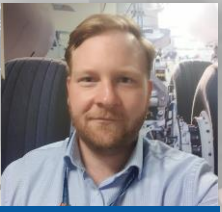
TotalControlPro®





THE PROJECT TEAM

TotalControlPro®



PROJECT LEAD

PAR ELIASSON

Industrial Project Lead
Manufacturing
Engineering

PHIL PHELPS

Production Team
Leader

SCHEDULER

ALEKSANDRA
PAWLOWSKA
Special Process
Scheduler

PROJECT LEAD

REECE DONNELLY
Project Management
& Communication Street,
thampton, NN1 1SY

MFG EXPERT

DORIAN SMELLIE
CEO, Technology & Process

MACHINE
LEARNING
KISHAN SURESH
MSC Artificial
Intelligence

PRODUCT OWNER
ROWAN BROGDEN
Product Owner

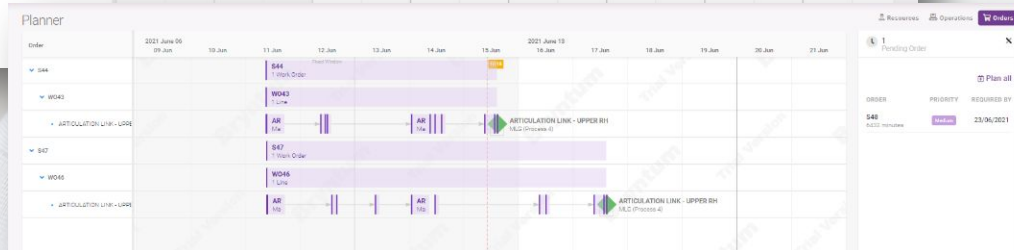
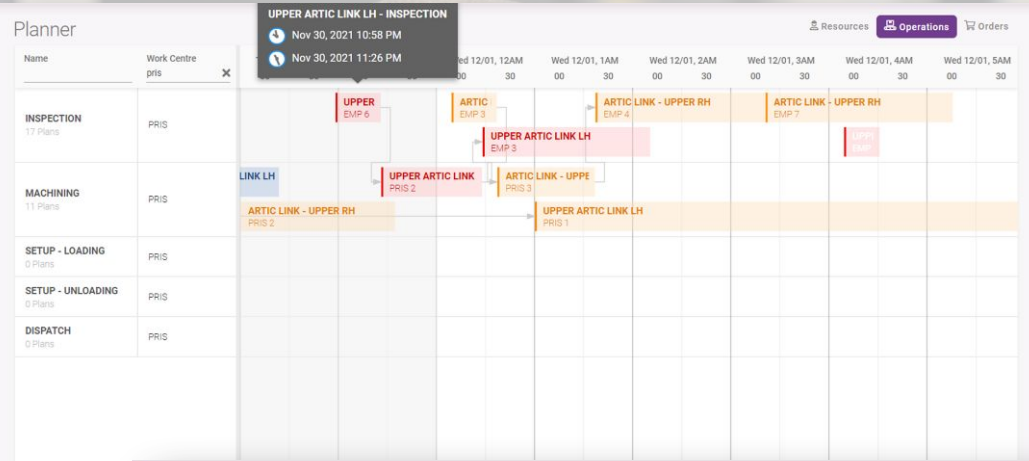
STRATEGY
DOLORES SANDERS
Innovate UK Women In
Innovation 2019



Smart Planning Screens & Functionality Overview

Optimise against demand & resource availability - to digitally execute on the shopfloor

TotalControlPro™



Work
Demand

- Add/Import production demand, and augment with real time status of all resources and current workload.

Plan

- Model & Execute an optimum plan using a Smart & Self Learning Adaptive Planning engine.

Release

- Release the plan to all available resources – machines & people. Monitor progress & exceptions in Real Time



TotalControlPro™

Smart Planning Screens & Functionality Overview

Optimise against demand & resource availability - to digitally execute on the shopfloor

MACHINING S18 · 50-2105378-00 x 1	01:00 30/11/2021	09:08 30/11/2021	Overdue	▶
MACHINING S16 · 50-2105023-00 x 1	10:10 30/11/2021	19:47 30/11/2021	Pending	
MACHINING S18 · 50-2105378-00 x 1	05:52 01/12/2021	06:52 01/12/2021	Pending	
MACHINING S20 · 50-2105023-00 x 1	21:08 01/12/2021	22:45 01/12/2021	Pending	

Completed

DESCRIPTION	START	END	STATUS
MACHINING S3 · 50-2105378-00 x 1	01:00 09/11/2021		
MACHINING S2 · 50-2105377-00 x 1	10:08 09/11/2021		

Current

Started Tue, 30 Nov, 10:57 Planned for Tue, 30 Nov, 00:30 - 01:00

INSPECTION · S20 · 50-2105023-00 x 1

Overdue

□ □ □ ✓

Present

- Present dynamic 'work to' lists & job schedules to shop floor operators

Execute

- Simple interaction to capture machine & labour work status

Monitor

- What's coming, what's ready, what's due ...



TotalControlPro™

Smart Planning Screens & Functionality Overview

Live Work Flow Status Boards for each department

TotalControlPro™ END-OF-LINE SCREEN

v7.19 z0332_pds_mes
0.117

22:45 28/06/2021

Required Date	Job No	Description	ID	Last Completed Stage	Current Stage	Next Stage	Final Stage
24/06/2021	W058	RETRACTION BRACKET	000000151	Raw Mat Supply completed : 18:17 28/06/2021 by : Dorian Smellie	Mach Process 1 Idle : 268m expected time : 1988m Pending	Mach Process 2 earliest arrival : 07:53 30/06/2021 expected time : 2517m	Special Process earliest completion : 21:14 05/07/2021
22/06/2021	W057	ARTICULATION LINK - UPPER RH	000000150	Mach Process 1 completed : 18:19 28/06/2021 by : Dorian Smellie	MLG (Process 1) Idle : 265m expected time : 180m Pending	Mach Process 2 earliest arrival : 01:45 29/06/2021 expected time : 621m	Pnt (Process 1) earliest completion : 22:05 29/06/2021
21/06/2021	W055	LOCK LINK - LOWER	000000148	Mach Process 2 completed : 11:56 24/06/2021 by : Dorian Smellie	MLG (Process 2) started : 22:45 28/06/2021 worked : 0m of 210m by : Dorian Smellie Started	Heat Treat 1 earliest arrival : 02:15 29/06/2021 expected time : 210m	Special Process earliest completion : 00:15 02/07/2021
	W056	RETRACTION BRACKET	000000149	Mach Process 1 completed : 18:14 28/06/2021 by : Jamie Marham	Mach Process 2 started : 18:20 28/06/2021 worked : 1m of 2517m by : Dorian Smellie	MLG (Process 2) earliest arrival : 16:41 30/06/2021 expected time : 210m	Special Process earliest completion : 12:05 04/07/2021

DESCRIPTION	WO NO	ROD BY	LAST STAGE	CURRENT STAGE	NEXT STAGE
UPPER ARTIC LINK LH Stopped	W018 Low Priority	01/12/2021	MACHINING PRIS41K 1 hour ago	MARKING EMP 1 0 of 26 mins 1 hour ago	INSPECTION 77 minutes 3 hours ago
ARTIC LINK - UPPER RH Pending	W020 High Priority	03/12/2021	INSPECTION EMP 8 1 hour ago	MACHINING PRIS41L 0 of 488 mins	INSPECTION 99 minutes 2 hours ago
UPPER ARTIC LINK LH Started	W021 High Priority	03/12/2021		INSPECTION EMP 6 16 of 80 mins 1 hour ago	MACHINING 447 minutes 12 hours

Real
Time

- Live shop floor visibility of workflow

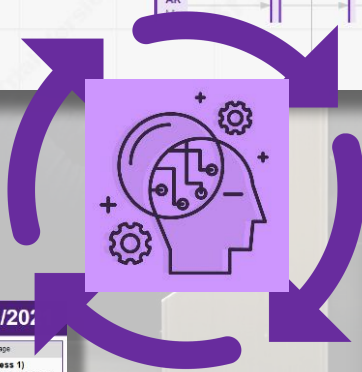
Insights

- Real time insights of actual against plan

Response

- Instant ability to respond to stoppages & exceptions

MONITOR – PLAN – EXECUTE – LEARN - OPTIMISE



TotalControlPro™ END-OF-LINE SCREEN v7.19 a0332_pds_mes 14:45 15/06/2021 0.113

Requested Date	Job No.	Description	ID	Last Completed Stage	Current Stage	Next Stage	Final Stage
28/05/2021	W046	ARTICULATION LINK - UPPER RH	00080144	Raw Mat Supply completed: 12:54 11/06/2021 by: Doran Smalle	Mach Process 1 idle: 15:01 expected time: 16:20 Pending	MLG (Process 1) earliest arrival: 01:08 18/06/2021 expected time: 1:00m	Pnt (Process 1) earliest completion: 09:26 17/06/2021
28/05/2021	W031	ARTICULATION LINK - UPPER RH	00080137	Mach Process 1 completed: 11:40 01/06/2021 by: James Mathan	MLG (Process 1) started: 11:44 15/06/2021 arrived: 11:45 15/06/2021 by: Doran Smalle Started	Mach Process 2 earliest arrival: 15:45 15/06/2021 expected time: 40 min	Pnt (Process 1) earliest completion: 09:55 16/06/2021
	W030	ARTICULATION LINK - UPPER RH	00080136	Raw Mat Supply completed: 11:37 01/06/2021 by: James Mathan	Mach Process 1 started: 11:45 15/06/2021 arrived: 11:45 15/06/2021 by: Doran Smalle Paused	MLG (Process 1) earliest arrival: 22:55 15/06/2021 expected time: 60m	Pnt (Process 1) earliest completion: 18:06 16/06/2021

Current

Sorted: Tue, 30 Nov, 10:37 Planned for Tue, 30 Nov, 00:30 - 01:00

INSPECTION - S20 - 50-2105023-00 x 1

00 00 00 ✓

To Do

DESCRIPTION	START	END	STATUS
INSPECTION S10: 50-2105023-00 x 1	00:34 01/12/2021	01:02 01/12/2021	Planned
INSPECTION S18: 50-2105023-00 x 1	01:02 01/12/2021	03:03 01/12/2021	Planned
CHEMICAL ETCHING S19: 50-2105023-00 x 1	04:50 01/12/2021	05:24 01/12/2021	Planned

Completed

DESCRIPTION	START	END	STATUS
INSPECTION S2: 50-2105023-00 x 1	00:00 00/11/2021	00:30 00/11/2021	Completed
INSPECTION S2: 50-2105023-00 x 1	00:00 10/11/2021	04:10 10/11/2021	Completed



TotalControlPro®

THE RESULT

“Make complex scheduling decisions based on large, real-time datasets, and allows us to move from **expediting**, to a **100% agile planning and scheduling processes**.”

- “...spend their time on value added activities,
- “...transformation of **utilisation** KPI’s including a 10% improvement in **OLE & OEE**
- “...improve **on-time-delivery**, and significantly reduce **inventory costs**...”
- “...make significant inroads to the company **Net Zero** targets”
- “Reduction of asset downtime and optimisation of production output can generate a **10x return on investment** for Safran, and payback in 2 full production months... !!”



IMPACTING SUPPLY CHAINS

Net Zero, Brexit, Covid and global competition for efficiency & productivity has accelerated the drive to produce more, waste less and optimise the use of all resources; machines, materials, inventory and labour.

AGILE

Adaptive,
Flexible &
Self Learning

ACCESSIBLE

'Software As A
Service' subscription -
**Modular &
Scalable.**

AVAILABLE

A digital 'Tool
Box' for **SME's
& Corporates.**

AFFORDABLE

Cloud Native to
deliver **ML/AI** at
a fraction of
Cost & Time.

**MADE
SMARTER**

Part of prototype cohort
**TECHNOLOGY
ACCELERATOR**

Deliver on
Manufacturing Made
Smarter Challenge to
Raise Productivity
by **30%**
by 2030

**MADE
SMARTER**

Part of prototype cohort
**TECHNOLOGY
ACCELERATOR**



Where Passion Meets Productivity

ADAPTIVE PLANNING for complex processes

“Net Zero, Brexit, Covid and global competition for efficiency & productivity has accelerated the drive to produce more, waste less and optimise the use of all resources; machines, materials, inventory and labour”



**MADE
SMARTER**

Part of the minimum viable
product phase cohort

**TECHNOLOGY
ACCELERATOR**

BAE SYSTEMS



Machine
Intelligence

Challenge: Scalable AI for
visual inspection



Kevin Pickup, BAE Systems

Lead Technologist, Product Verification

Welcome to the

Made Smarter Accelerator – Final Showcase

BAE Systems & Machine Intelligence Ltd
November 2021

Factory of the Future

BAE Systems – Air Factory of the Future

The FACTORY OF THE FUTURE aims to revolutionise the manufacture of aircraft and help to meet the customers demand of producing the next aircraft platform in -

50% of the time at 50% of the cost

A major part of realising this challenge is to embracing Digital Manufacturing, through deployment of automation and machine learning.

Military Aircraft manufacture does not involve high volume rates of production – typical rates:

20 – 200 units per yr

(This goes against typical ML requirements that often demand large datasets)

Performance of product is extremely demanding resulting in high levels of product verification

Key is to assist inspection and augment manual checks, not to take over these roles with automation

BAE Systems – Air Factory of the Future



The ICO Statement

Automated inspection of aircraft 'manufacturing data' of **low volume** manually inspected processes.
Perform qualitative checks with Go/No Go output.
Scale to quantitative checks and provide visual output for operators from **various input data streams**

USE CASE: DIGITAL RADIOGRAPHS OF PIPE WELDS

Current State

Manual verification of
process quality

Manual viewing of
Process data.

Issues

Labour Intensive –
SME utilised to view
what is effectively
good data

Does not sit with
Digital Manufacturing
& I4.0 philosophy

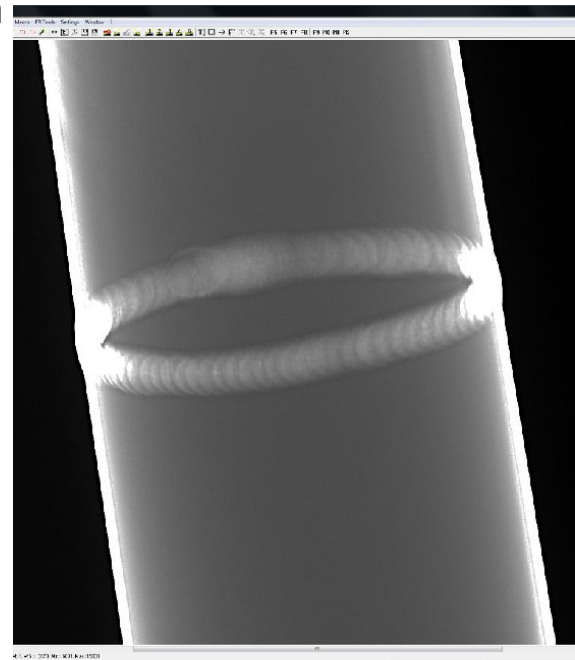
Challenges

Traditional AI solutions
are not Governance
friendly

Work best on high
volume data – something
we do not have

Inspector acceptance of
machine learning

Catch All.



Automated Inspection – Key Requirements

TRACEABLE & REPEATABLE – Governance of the process is key, being able to understand decision process ML has derived.

CONFIDENCE – Able to provide self assessment of performance and work with inspectors to become a

ADAPTABLE – The same underlying 'Traceable & repeatable' technology to be able to be adapted to multiple data streams, inclusive of live image review

SCALEABLE – BAE has a *wide range of inspection processes* from manufacturing sub-assembly build checks to in-service airframe skin maintenance inspections.

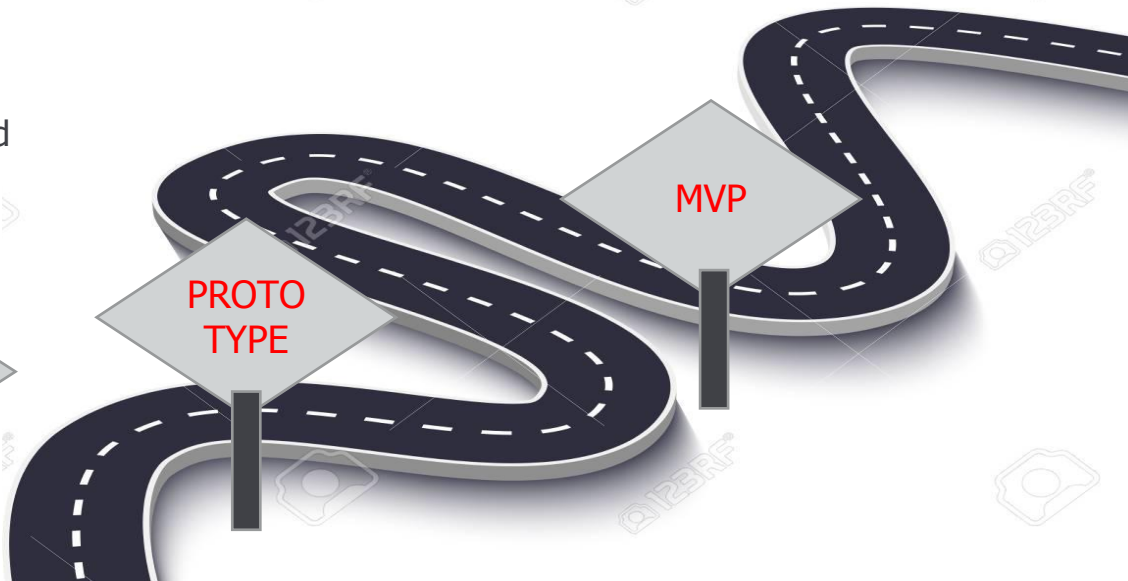
All heavily reliant on inspector skill, all with the same major challenge - limited image dataset availability. There is major potential for much wider application across the business.

The Road SOOOO far.....

BAE Systems were partnered with Machine Intelligence -
Inventor of AI software for visual based inspection systems

In the Prototype stage MI quickly proved their novel
application of ML was a promising way of meeting the
requirements in our challenge statement.

Thankfully MI was successful in getting
through to the MVP stage of the challenge and
the product **keeps getting better**, but the road
is still a long one.....



BAE SYSTEMS



Machine
Intelligence

Challenge: Scalable AI for
visual inspection



Simon Harding,
Machine Intelligence

Director



Machine Intelligence

Made Smarter Technology Accelerator Programme

BAE Challenge :
Scalable Artificial Intelligence For Defect Detection

Machine Intelligence



- Started in 2012
- Developing AI technology
 - spin off from academic research
- Consultancy: control, vision, measurement, software
 - manufacturing and science sectors

Scalable AI For Defect Detection



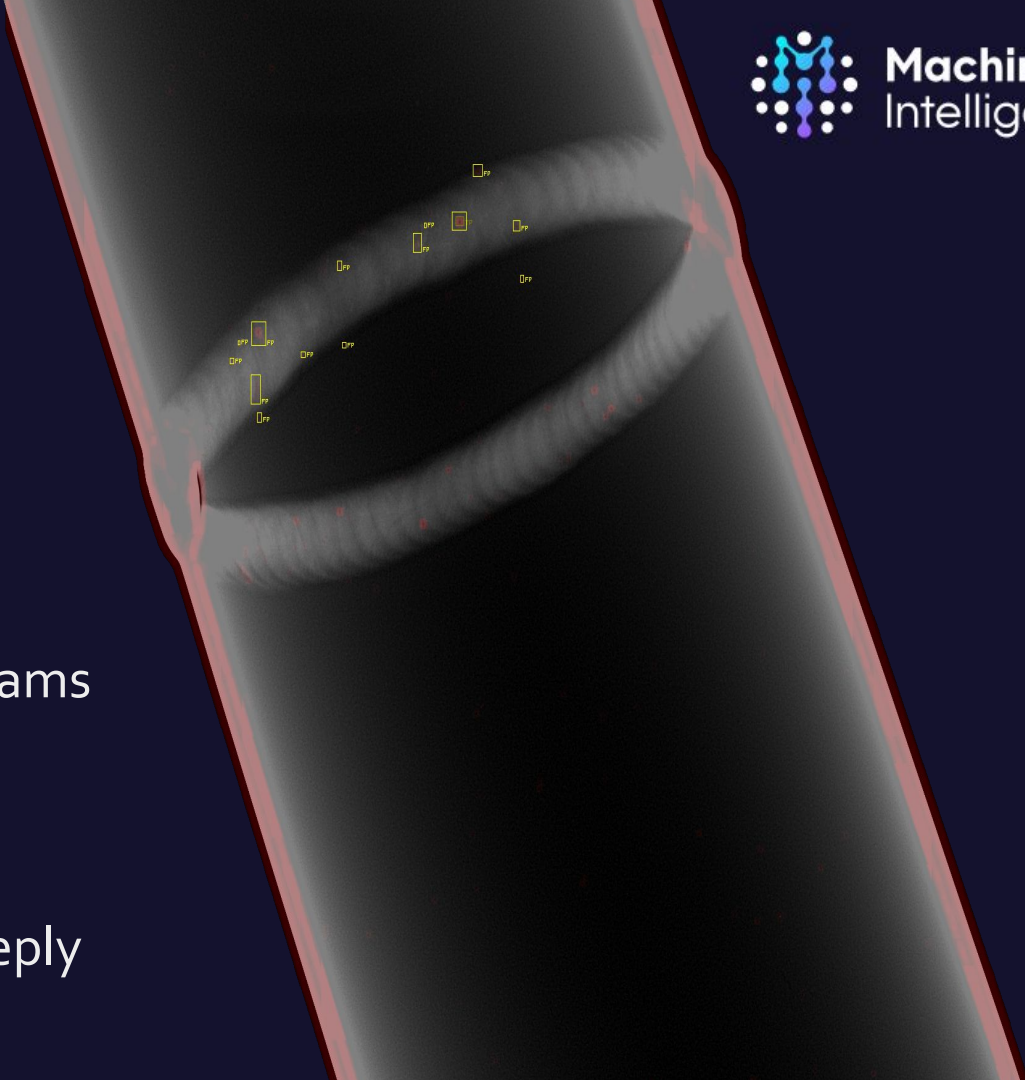
BAE's MVP target problem:

- Visual inspection of digital x-ray weld images
- Time consuming, laborious, skilled
- Critical importance for BAE
- Needs to work with the operator

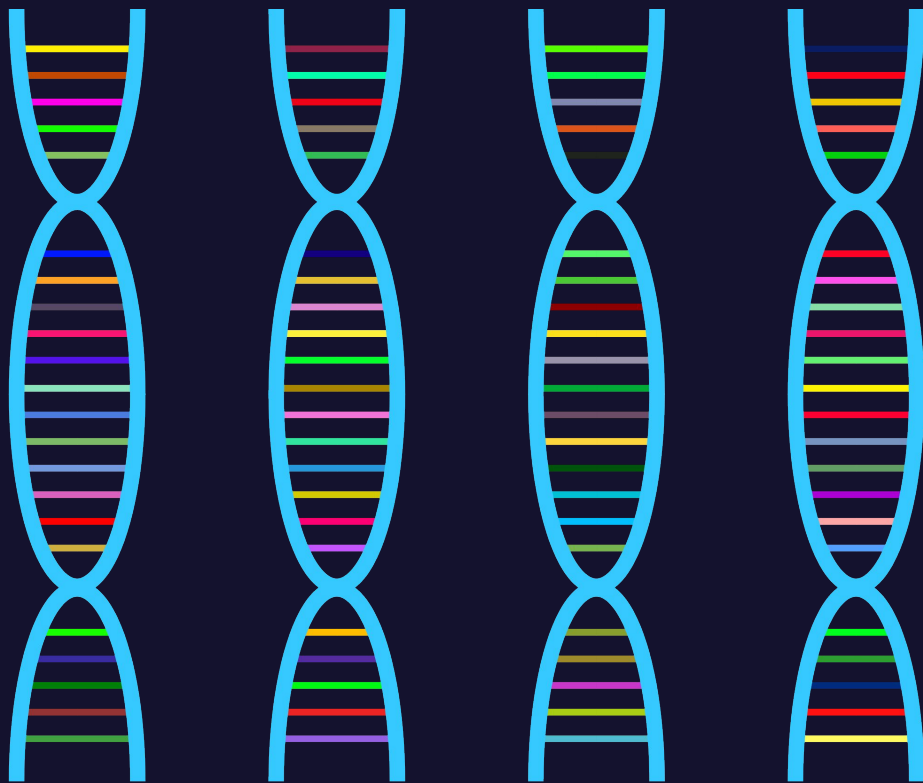


Our Solution

- Our machine learning system
 - ✓ Unique technique
 - ✓ Small training set
 - ✓ Rapid set up time
 - ✓ Generates computer programs
 - ✓ Understandable output
- New software to integrate deeply with BAE process



Our technology

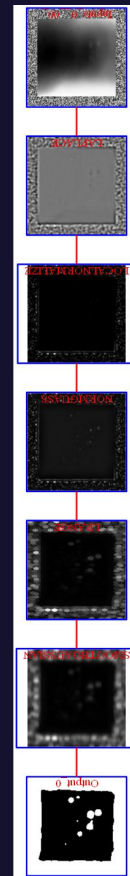


- Bio-inspired
- Genetic programming
 - Outputs computer programs
 - Application agnostic
 - Easy to add domain knowledge
 - Scalable

Our technology



Node1 = Laplace(Inputs[0], 13)
Node2 = LocalNormalize(Node1, 12, 1)
Node3 = LocalNormalizeWithGauss(Node2, 6, 7)
Node4 = LocalStats(Node3, 8, 5, Range)
Node5 = SmoothGaussian(Node4, 1, 18)
Output = Threshold(Node5, 12.3)



Database

Images

Clear

	Status	Drawing Number	NDT Number	Rework Status	Order Number	Shot	Weld
NDT Number: 15665 - 2 Items							
+	Uninspected, Processed	28500247-405	15665	R0 D0	SP9006415	B	4
+	Uninspected, Processing	28500247-405	15665	R0 D0	SP9006415	E	4
NDT Number: 152871 - 3 Items							
+	Uninspected, Processed	28500059-403	152871	R0 D0	SP9003827	C	1
+	Uninspected, Processed	28500059-403	152871	R0 D0	SP9003827	D	1
+	Uninspected, Processed	28500059-403	152871	R0 D0	SP9003827	E	1
NDT Number: 146771 - 1 Items							
+	Uninspected, Processed	28500059-403	146771	R0 D0	SP9001335	E	1
NDT Number: 131049 - 6 Items							
+	Uninspected, Processed	28500248-401	131049	R2 D0	12775970	A	2
+	Uninspected	28500248-401	131049	R0 D0	12775970	2	Measurement Calibration
+	Uninspected	28500248-401	131049	R0 D0	12775970	2	Measurement Calibration
+	Uninspected	28500248-401	131049	R0 D0	12775970	2	Measurement Calibration
+	Uninspected, Processed	28500248-401	131049	R2 D0	12775970	A	3
+	Uninspected, Processed	28500248-401	131049	R0 D0	12775970	E	3
NDT Number: 126201 - 4 Items							
+	Uninspected, Processed	28500247-405	126201	R0 D0	12699831	B	2
+	Uninspected, Processed	28500247-405	126201	R2 D0	12699831	A	3
+	Uninspected, Processed	28500247-405	126201	R0 D0	12699831	C	4
+	Uninspected, Processed	28500247-405	126201	R0 D0	12699831	F	7
NDT Number: 126199 - 9 Items							
+	Uninspected, Processed	28500247-405	126199	R0 D0	12699831	E	2
+	Uninspected, Processed	28500247-405	126199	R0 D0	12699831	B	3
+	Uninspected, Processed	28500247-405	126199	R0 D0	12699831	B	3
+	Uninspected, Processed	28500247-405	126199	R0 D0	12699831	B	4
+	Uninspected, Processed	28500247-405	126199	R0 D0	12699831	C	4
+	Uninspected, Processed	28500247-405	126199	R0 D0	12699831	E	7
+	User-ACCEPT, Processed	28500247-405	126199	R0 D0	12699831	E	7

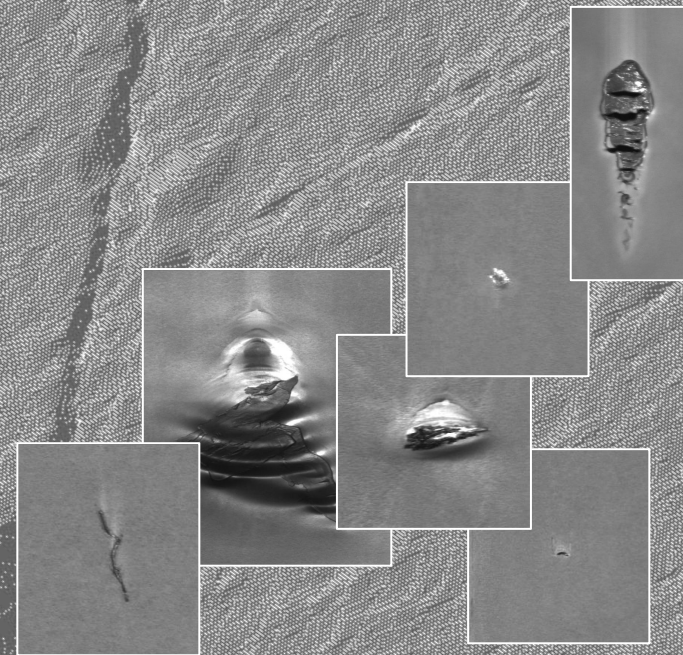
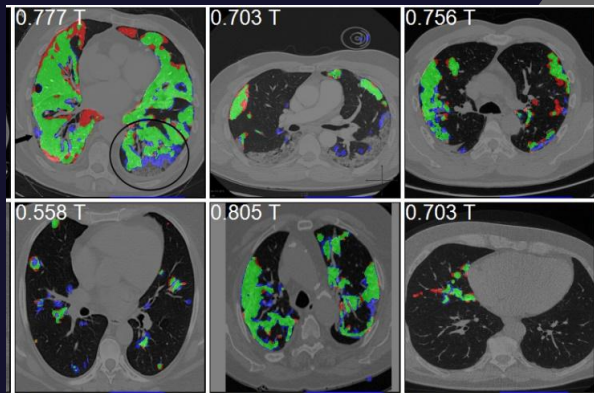


Image | Meta Data



Where next?

- Technique is broader than x-ray
 - Visual images
 - Ultrasound
 - Surface scans



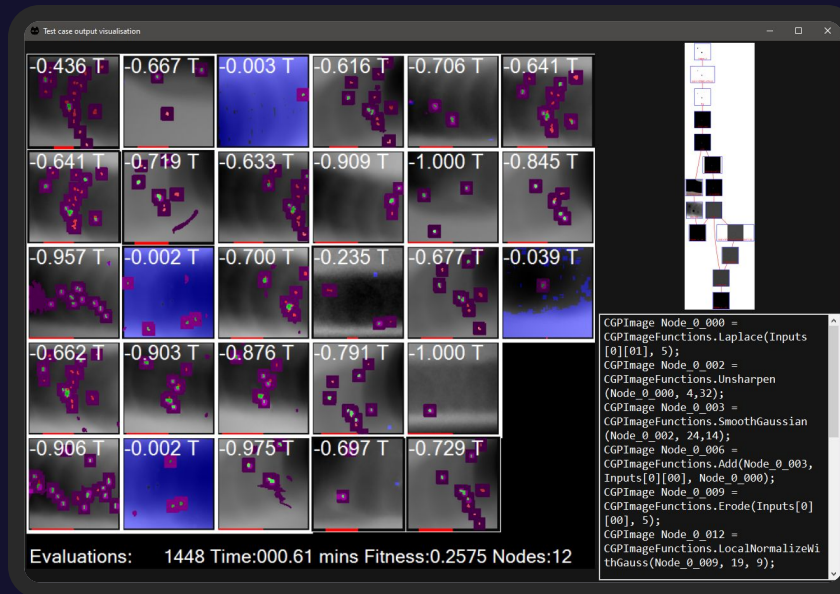
Where next?



- Elsewhere in BAE
- Similar sectors:
 - Manufacturing
 - NDT & QA
- Adjacent markets:
 - Food & drink
 - Medical
- Do you have any ideas?

Summary

- Working with BAE, we have demonstrated a new visual inspection system
- It works in a novel way and is easy to use
- With use in inspection:
 - Reduce waste – net zero
 - Spot issues early
 - Raise quality
 - Empowering





www.MachineIntelligence.co.uk
simon@machineintelligence.co.uk



Taking Digital Innovation to Industrial
Scale

Industry panel discussion

**MADE
SMARTER**

TECHNOLOGY
ACCELERATOR

Industry panel discussion



Geraldina Iraheta,
Digital Catapult

Chief Commercial Officer



Sebastian Ansari,
Jaguar Land Rover

Supply Chain Transformation Senior
Manager



Nigel Harley,
Software AG

Internet of Things Specialist



Martin Male,
Verizon

Business Partner, Professional Services
UK & Ireland



Closing Remarks

Chris Courtney

Challenge Director

Made Smarter Innovation at UKRI

**MADE
SMARTER**

**TECHNOLOGY
ACCELERATOR**

**MADE
SMARTER**

**TECHNOLOGY
ACCELERATOR**

MADESMARTERTECH.UK

Delivered by



Funded by



**UK Research
and Innovation**